## NEVADA OCCUPATIONAL SAFETY AND HEALTH REVIEW BOARD

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CHIEF ADMINISTRATIVE OFFICER

DEPARTMENT OF BUSINESS AND

vs.

EXCAVATING COMPANY.

OF THE OCCUPATIONAL SAFETY AND

HEALTH ADMINISTRATION, DIVISION OF INDUSTRIAL RELATIONS OF THE

SILVERADO EXCAVATING dba SILVERADO

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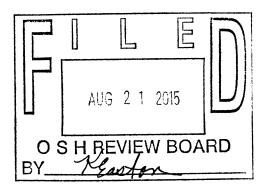
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Docket No. RNO 15-1788



## DECISION

Complainant,

Respondent.

This matter having come before the NEVADA OCCUPATIONAL SAFETY AND HEALTH REVIEW BOARD at a hearing commenced on the 8<sup>th</sup> day of July 2015, in furtherance of notice duly provided according to law, MS. SALLI ORTIZ, ESQ., counsel appearing on behalf of the Complainant, Chief Administrative Officer of the Occupational Safety and Health Administration, Division of Industrial Relations (OSHA); and MR. ROBERT PETERSON, ESQ. appearing on behalf of Respondent, Silverado Excavating Company, the NEVADA OCCUPATIONAL SAFETY AND HEALTH REVIEW BOARD finds as follows:

Jurisdiction in this matter has been conferred in accordance with Chapter 618 of the Nevada Revised Statutes.

The complaint filed by the OSHA sets forth allegations of violation of Nevada Revised Statutes as referenced in Exhibit "A", attached thereto.

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Citation 1, Item 1, charges a violation of 29 CFR 1926.601(b)(4)(i) as follows:

Citation 1, Item 1, 29 CFR 1926.601(b)(4)(i): No employee shall use any motor vehicle equipment having an obstructed view to the rear unless: the vehicle has a reverse signal alarm audible above the surrounding noise level.

The violation was classified as "Serious." The proposed penalty for the alleged violation is in the amount of TWO THOUSAND FOUR HUNDRED DOLLARS (\$2,400.0).

NVOSHA charged that at (The) Staging Area: a Kenworth, model T800B truck with Ranco end dump trailer, did not have an operational audible The truck was tested at the time of inspection warning device. resulting with no audible alarm. The employer removed the truck from service.

Complainant and respondent stipulated to the admission of documentary evidence at complainant Exhibits 1, 2 and 3.

Complainant presented testimony and documentary evidence with regard to the alleged violation through Ms. Jennifer Cox, Compliance Safety and Health Officer (CSHO). She testified as to her inspection and the citation issued to the respondent employer.

On or about January 14, 2015 CSHO Cox conducted an inspection of respondent's worksite located at Makenna Drive in Reno, Nevada. inspection resulted after notification of a fatality to Nevada OSHA by the Reno Police Department. Through investigation and interviews, Ms. Cox determined a Silverado Excavating Company truck driver employee, identified as Mr. Richard Gubany, was operating a Kenworth model T800B with a Ranco end dump trailer at a multi-employer construction site. The driver was backing the truck and trailer into a staging area when it struck and killed Mr. Adan Chavez-Torres. Mr. Chavez-kTorres was an

employee of another subcontractor on the site, Florence Fence Inc. CSHO Cox determined Mr. Chavez-Torres was standing or kneeling at the gutter area of the roadway preparing to set a chalk line and establish the property boundaries for installation of fencing. Mr. Chavez-Torres was struck and run over by the rear left dual tires of the dump trailer. The driver, Mr. Gubany called 911. The Reno Police, fire department and ambulance responded. Mr. Chavez-Torres was pronounced deceased at the accident scene.

The respondent project superintendent Mr. Brett Byram was asked during the inspection to provide an operator for the Kenworth truck and end dump trailer to demonstrate the backup alarm. The truck and trailer was backed up for approximately 4 feet, however the backup alarm did not sound. The backup alarm was tested twice with superintendent Byram present, but did not function on any of the tests.

CSHO Cox interviewed the driver Mr. Gubany and questioned him with regard to the backup alarm functioning at the time of the accident. Mr. Gubany informed her the backup alarm was working at the time of the accident. He reported that he had performed the company required vehicle inspection, including the alarm test, prior to leaving the yard before the accident.

CSHO Cox identified and testified on the witness statement at Exhibit 1 provided by Mr. Gubany at the time of her inspection. Ms. Cox referenced the witness statement at pages 21 and 22 as reported by Mr. Gubany at the time of the inspection which provided "Fill out pre-trip book." She read from the list: "Check lights, pound tires, . . . check king pin and glide plate, throw in reverse, check alarm . . . no problems with the backup alarm - I hear it every morning."

CSHO Cox referenced the additional witness statements obtained at

the time of the accident. She identified Exhibit 1, page 23 as the witness statement taken from the loader operator providing ". . . the end dump was backing up . . . it was noisy - don't know if the truck had an alarm  $\dots$  . I looked up and saw the truck backing  $\dots$  . I got out of my loader and yelling to stop the truck . . . by the time I got there the truck had already backed over the person . . .."

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CSHO Cox identified Exhibit 1, page 24 and responded to questions referencing portions of the witness statement from an employee of subcontractor Florence Fence. She read portions of the statement providing: "Adan (deceased employee) was putting a nail in the ground looking for the property line  $\dots$  . I was inside our truck and got out and saw Adan on the ground . . . I heard a horn, but by that time everything had happened . . .. " Ms. Cox further read at Exhibit 1, page 26, of the witness statement ". . . the driver was in (sic) his cell phone . . . the driver got on his truck and he (sic) did not see if the driver was on the phone when he was backing up the truck . . .."

Ms. Cox continued direct testimony in support of her recommendation for issuance of the citation. She explained Nevada OSHA enforcement policy and calculation factors for classification of the violation as serious," and application of the OSHA enforcement manual to determine proposed penalties. Ms. Cox testified that although Mr. Gubany was trained, the employer should have better assured protection from the known hazards on construction sites associated with vehicle activity, noise and alarms. She confirmed company training records for employee Gubany, including instructions for signaling before backing up, 26 referencing Exhibit 1, pages 59 and 60. Ms. Cox testified the training records demonstrated the employer recognized the hazards associated with vehicle backup movement and requirements for signals and alarms on a

construction worksite.

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When questioned whether she determined the potential for **employee misconduct** before recommending the citation, Ms. Cox responded "...it is not my responsibility to determine ...."

Respondent counsel waived cross-examination, but elected to conduct direct examination of CSHO Cox. Ms. Cox testified affirmatively in response to the question ". . . the reason the citation was issued was because after the accident, you determined the backup alarm was not functional . . .?" She testified Mr. Gubany informed her there were no problems with the alarm when he tested it as confirmed in his witness statement. She testified negatively to the question "did you sense that Mr. Gubany was lying . . . " by responding "no." The employer inspection report form did not include an area or "box" for checking a backup alarm. Testing of the backup alarm occurred "... a couple hours after the accident." Ms. Cox testified she did not ask anyone else if they did or did not hear the alarm prior to the accident. In further responses to counsel, Ms. Cox testified affirmatively that it was ". . . possible that the backup alarm could have been working at the time of the accident."

Respondent presented witness testimony from truck driver employee Mr. Richard Gubany and referenced the complainant's documentary Exhibits 1, 2 and 3. Mr. Gubany described the vehicle pre-check process he performed and confirmed his written witness statement to Nevada OSHA in evidence at Exhibit 1. He explained the details of his normal vehicle pre-check routine. Mr. Gubany described the alarm testing procedure to include engaging the truck in reverse gear and noting the audible alarm sound function. He identified the vehicle inspection report at Exhibit 3, page 65, as the form provided by DOT (the Department of

1 Transportation) which he completed and signed on the day of the 2 accident. He explained the lack of a box on the form for the backup alarm check and testified ". . . even though it's not on there, common sense tells you . . . but it's required by me." When asked if that was what was told to the OSHA inspectors, he answered "yes."

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Mr. Gubany testified he was not on his cell phone at the time of the accident, the first time he used the cell phone was to call 911 after the accident occurred. When questioned as to whether he had any knowledge when the alarm stopped working if it did, Mr. Gubany responded "No . . . I was shocked . . . when . . . told it wasn't . . .."

On further examination, when asked if it was correct that he has no hearing out of his right ear? Mr. Gubany testified he has "Very, very limited." He explained that it's been an ongoing condition for years, but testified he did not mention it to OSHA at the time of the inspection. Mr. Gubany testified in response to questions of his ability to hear what was going on around him with the following: "I'm in my driver's seat, my window is down, my good ear is out, and that backup alarm is located on my tractor. I'm basically sitting on it." (Tr. 59, lines 1-5). On questions of "You have previously said this was an extremely congested worksite, correct?," Mr. Gubany responded "Yes, ma'am." In response to the question of "Is it fair to say it was also extremely noisy?" Mr. Gubany responded "It sounds like a cage of birds with all that backup equipment and loaders and dozers and bobcats and trucks and private vehicles. It sounds like a cage full of birds on those job sites." (Tr. 59, lines 12-15). Counsel questioned "And the 26 window was open all the way, correct?" He responded "No. I had it halfway down. It was the middle of January. It's not warm outside." (Tr. 59, lines 17-18). Counsel questioned "Was the noise able to get

into the truck?" Mr. Gubany responded "Yes, ma'am." Counsel questioned: "That was your one good ear that was facing out, correct?" The witness responded "The window is right next to my head." (Tr. 59, lines 21-23).

Counsel continued cross-examination and asked "So you don't believe with all the noise . . . there's any possibility you mistook someone else's alarm for yours." Mr. Gubany responded "I had no reason to believe that mine wasn't working because I heard it that morning during pre-trip." When questioned if there was any possibility that the backup alarm you heard was some other truck's backup alarm? ". . . I know that the alarm I was hearing was mine."

Mr. Gubany testified confirming Exhibit 1, page 61 of the safety meeting attendance form he signed on January 12, 2015, two days prior to the accident.

Counsel for complainant and respondent presented closing arguments.

Complainant argued that regardless of the fatality accident, the citation was issued because the OSHA standard requires an operational alarm. Counsel asserted there is no claim nor dispute the alarm did not work when tested after the accident. The truck was taken out of service. Nevada OSHA believes a major factor to support the citation is based upon the proof of employer knowledge. Nevada OSHA is not claiming the employer actually knew, (the alarm was not functioning) however the citation is grounded on constructive knowledge which requires an employer in the exercise due diligence would have known of a defective alarm if there were proper procedures in place.

Counsel argued that while the employer provided a Department of Transportation (DOT) motor vehicle checklist which was completed by Mr. Gubany, there was no alarm (test) box to check. The employer should

have had it plainly identified. The respondent employer is presumed knowledgeable in the backup hazards at construction site workplaces and required to assure a working alarm signal. The employer included a requirement on the DOT form to assure personal signaling for motor vehicle back up maneuvers, but elected the alternative audible alarm safety option, however did not enforce the protection.

Counsel asserted the burden of proof was met for all the required elements to prove a violation: the standard applies, violative conditions existed, the employer had constructive knowledge of the hazard and employee exposure established from the testimony and reported evidence of the conditions found at the worksite. Counsel further argued the respondent offered no evidence of employee misconduct nor any proof of an affirmative defense.

Respondent presented closing argument. Counsel argued the wrong standard was cited, asserting 29 CFR 1926.602 was more applicable. The citation was issued due to the tested non-functioning alarm condition of the truck. The citation and charges were about "the truck or was it the end-dump?" Yet the respondent was cited only for the truck non-functioning alarm. Counsel requested dismissal of the case based upon citation of the incorrect standard.

Counsel further argued there was no satisfaction of the burden of proof by NVOSHA. He asserted OSHA law does not impose strict liability. Mr. Gubany testified he followed the DOT procedures, completed the DOT form and particularly inspected the alarm function during his vehicle pre-check prior to arriving at the worksite. He testified under oath and was credible stating ". . . the alarm was working before the accident." Counsel further argued that he (Mr. Gubany) had his window half way down and heard the alarm working during the day while he was

1 perating the vehicle. Counsel also argued that CSHO Cox admitted during examination that it was possible the alarm was working at the Itime of the accident.

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The parties concluded the closing arguments and submitted the case for decision.

The Board is required to review the evidence and recognized legal elements to prove violations under established occupational safety and health law.

> In all proceedings commenced by the filing of a notice of contest, the burden of proof rests with the Administrator. (See NAC 618.788(1).

> All facts forming the basis of a complaint must be proved by a preponderance of the evidence. Armor Elevator Co., 1 OSHC 1409, 1973-1974 OSHD  $\P16,958 (1973)$ .

> 233B(2) "Preponderance of evidence" means evidence that enables a trier of fact to determine that the existence of the contested fact is more probable than the nonexistence of the contested fact.

> NAC 618.788 (NRS618.295) In all proceedings commenced by the filing of a notice of contest, the burden of proof rests with the Chief.

> To prove a violation of a standard, the Secretary must establish (1) the applicability οf existence standard. (2) the noncomplying of conditions, (3) employee exposure or access, and (4) that the employer knew or with the exercise of reasonable diligence could have known of the violative condition. See Belger Cartage Service, Inc., 79 OSAHRC 16/B4, 7 BNA OSHC 1233, 1235, 1979 CCH OSHD ¶23,400, p.28,373 (No. 76-1948, 1979); Harvey Workover, Inc., 79 OSAHRC 72/D5, 7 BNA OSHC 1687, 1688-90, 1979 CCH OSHD 23,830, pp. 28,908-10 (No. 76-1408, 1979); American Wrecking Corp. v. Secretary of Labor, 351 F.3d 1254, 1261 (D.C. Cir. 2003). (emphasis added)

A respondent may rebut allegations by showing:

1. The standard was inapplicable to the situation at issue;

2. The situation was in compliance; or lack of access to a hazard. See, Anning-Johnson Co., 4 OSHC 1193, 1975-1976 OSHD  $\P^{-}20,690$  (1976). (emphasis added)

NRS 618.625 provides in pertinent part:

. . a **serious** violation exists in a place of employment if there is a substantial probability that death or serious physical harm could result from a condition which exists, or from one or more practices, means, methods, operations or processes which have been adopted or are in use in that place of employment unless the employer did not and could not, with the exercise of reasonable diligence, know of the presence of the violation." (emphasis added)

29 CFR 1926.601(b)(4)(i):

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No employee shall use any motor vehicle equipment having an obstructed view to the rear unless: the vehicle has a reverse signal alarm audible above the surrounding noise level. (emphasis added)

The Board finds the elements to prove violation of the cited standard at Citation 1, Item 1 were established by a preponderance of evidence.

The facts in evidence confirmed the terms of the referenced standard applicable to the cited violative conditions. While challenged by respondent counsel, there was no evidence to support inapplicability of the standard. Counsel asserted the cited standard may have been incorrect because only the **truck vehicle** alarm was the focus of citation 22 and testing rather than the connected trailer, which actually struck an employee. Counsel argued provisions of 29 CFR 1926.602 were more applicable to the facts and therefore the citation should be dismissed. The Board noted that .602 is captioned "material handling equipment" and 26 references off highway trucks as well as other earthmoving equipment. However the Board finds the truck and trailer met the threshold criteria of the standard as motor vehicle equipment without an audible alarm when

tested in **reverse** gear shortly after the accident. Whether the alarm was on the truck or the attached trailer equipment is not a controlling element to establish the violative conditions cited.

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Preponderant evidence of driver view **obstruction** was established at Exhibit 1, page 54, the CD Rom disc videos taken during the testing procedures after the accident. The videos depicting the size and configuration of the truck and trailer were persuasive and preponderant evidence of an "obstructed view to the rear."

The undisputed facts in evidence established employee Chavez-Torrez was kneeling at ground level when struck by the rear wheels of the trailer equipment connected to the truck. Reasonable inference drawn from the evidence of record confirmed the ground level behind the trailer connected to the truck was obstructed or could not be observed by the driver.

The test for the applicability of any statutory or regulatory provision looks first to its text and structure. When determining applicability, it is necessary that the standard be given a reasonable and common-sense interpretation. Secretary of Labor V. Precision Concrete Construction, 19 O.S.H.C. 1404, 1406 Secretary of Labor v. Saugus Construction Corp., 19 O.S.H.C. 1431, 1432 (2001).

A plain meaning and commonsense interpretation of the standard and the facts in evidence confirmed the citation as appropriate and satisfies the element of applicability to establish the violation. A statute's plain meaning controls, and no further analysis is permitted. State Farm Mut. Auto. Ins. Co. v. Commissioner of Ins., 114 Nev. 535, 540, 958 P.2d 733, 736 (1998).

Non-complying conditions were established from the facts in evidence. CSHO Cox testified there were two alarm tests conducted immediately following the accident (approximately 2-3 hours) in the

presence of respondent supervisory employee Byram. There was no evidence nor claim disputing that the backup alarm failed to function during testing. The truck was immediately taken out of service to abate the hazard conditions.

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Employer knowledge was established through CSHO Cox unrebutted testimony, and reference to the governing law for reliance upon constructive employer knowledge. Evidence of the pre-check form, including the need for signaling, established the employer was on notice and aware of the recognized construction site workplace hazards involved with large trucks maneuvering and backing up in congested work areas. At very active, noisy construction sites where many employees are working while motor vehicles are maneuvering and backing up, a reasonably prudent employer knows, or should have known, of the need to take meaningful precautionary measures to assure effective appropriate signaling. The employer elected use of an alarm signal device option and was therefore required to assure it was fully functioning. employer is presumed to have constructive knowledge of the critical importance of assured back up signal protection for the potential hazards.

The unrebutted testimony of CSHO Cox further confirmed employer knowledge based upon the evidence of record that it specifically trained for employee awareness of backup hazards.

Employee exposure was proven directly from the observed and reported employee fatality; and constructively through access to the hazardous conditions by the worksite employees. At a worksite where multiple employers and employees are commonly engaged in work efforts, an employer creating or controlling hazardous conditions is responsible to protect not only its employees but any employees on the worksite with

"access" to a zone of danger.

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Under Occupational Safety and Health Law, there need be no showing of actual employee exposure in favor of a rule of access based upon reasonable predictability - (1) the zone of danger to be determined by the hazard; (2) access to mean that employees either while in the course of assigned duties, personal comfort activities on the job, or while in the normal course of ingress-egress will be, are, or have been in the zone of danger; and (3) the employer knew or could have known of employee presence so it could have warned the employees or prevented them from entering the zone of danger. Gilles & Cotting, Inc., 3 OSHC 2002, 1975-1976 OSHD ¶ 20,448 (1976); Cornell & Company, Inc., 5 OSHC 1736, 1977-1978 OSHD ¶ 22,095 (1977); Brennan v. OSAHRC and Alesea Lumber Co., 511 F.2d 1139 (9th Cir. 1975); General Electric Company v. OSAHRC and Usery, 540 F.2d 67, 69 (2d Cir. 1976).

"... liability is imposed ... on a contractor who creates a hazard or who has control over the condition on a multi-employer worksite ...". Brennan v. OSHRC (Underhill Construction Corp.), 513 F.2d 1032 (2<sup>nd</sup> Cir. 1975). The commission and courts have recognized that protection from hazard exposure to employees is the responsibility of the employer and confirmed that ". . . policy is best effectuated by placing responsibility for hazards on those who create them."

The burden of proof to confirm a violation rests with OSHA under Nevada law (NAC 618.788); but after establishing same, the burden shifts to the respondent to prove any recognized defenses. See *Jensen* ||Construction Co., 7 OSHC 1477, 1979 OSHD ¶23,664 (1979). Accord, *Marson* Corp., 10 OHSHC 2128, 1980 OSHC 1045 ¶24,174 (1980).

Respondent did not meet its burden of proof to rebut the prima facie evidence of violation.

The defensive position asserted on behalf of respondent, addition to the standard being inapplicable as previously addressed, was that the worksite safety conditions were in compliance. Respondent argued the employer did all that it could be expected to do under 28 |occupational, safety and health law to assure a functioning alarm signaling device on the vehicle for worksite employee protection. Counsel asserted the employer acted reasonably in requiring a pre-work check of its motor vehicles, including the subject truck, and referenced the sworn testimony of Mr. Gubany. However, the testimony was not persuasive nor preponderant evidence of employer compliance with appropriate safety assurances required under the facts and worksite conditions.

The Board finds from the facts in evidence and governing applicable law the respondent employer, with the exercise of reasonable diligence should have known and foreseen the potential violative conditions and more appropriately protected the subject worksite and employees.

The truck and trailer equipment were owned and under the **control** of the respondent. An audible alarm function is easily tested and reasonably inferred to be in **plain view**. The employer was required to do more directly and/or through its supervisory personnel to protect worksite employees from such a well-known critical hazard to employees working where trucks are "backing up" and/or continuously maneuvering. A "signaler," or special assurance of a functioning alarm and/or other precautions are **reasonably** expected to protect against such known dangerous conditions. Under particular working conditions, such as a congested job site, an employee signaler is a reasonable assured option. Here, the audible alarm alternative was elected and should have been subject of operational assurance.

The Board finds it "reasonably foreseeable" by a prudent employer that a major hazardous condition existed at the subject worksite involving multiple employers and employees working in the presence of large construction motor vehicle equipment maneuvering, particularly backing up equipment with an obstructed view of the ground level. An

1 employer must assure employee safety within the zone of danger during backup maneuvers. With many vehicles, operating equipment, alarm noise, and multiple employees at work, an employer is responsible to undertake appropriate measures to assure a clear safe work path so employees are meaningfully warned away from the recognized hazards associated with large motor vehicles maneuvering in congested areas. It is reasonable to impose an obligation on an employer when foreseeability of such hazards is so well known in the industry; and particularly by the respondent here who, as the evidence demonstrated, trains its own employees on the subject dangerous condition.

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Actual knowledge is not required for a finding of a serious violation. Foreseeability preventability render a violation serious provided that a reasonably prudent employer, i.e., one who is safety conscious and possesses the technical normally expertise expected in the industry concerned, would know of the danger. Candler-Rusche, Inc., 4 OSHC 1232, 1976-1977 OSHD ¶ 20,723 (1976), appeal filed, No. 76-1645 (D.C. Cir. July 16, 1976); Rockwell International, 2 OSHC 1710, 1973-1974 OSHD ¶ 16,960 (1973), aff'd, 540 F.2d 1283 (6th Cir. 1976); Mountain States Telephone & Telegraph Co., 1 OSHC 1077, 1971-1973 OSHD ¶ 15,365 (1973). (emphasis added)

OSHA safety compliance requirements on a multi-employer worksite deemed the responsibility of a controlling employer under occupational safety and health law.

The facts in evidence establish the subject worksite was a multiemployer worksite. It was undisputed there were at least two or more "employers of employees" working on the site. The respondent, while not the employer of the deceased or other contractor employees, exposed them to hazardous conditions of truck operations under its control at the worksite. The respondent was in **control** of the subject truck operations, including safety compliance and assurance of backup

precautions, whether they be in the form of signaling through an assistive employee, added supervision, or an assured functioning audible backup alarm system. The respondent, through its foreman and/or supervisory employees with direct or constructive knowledge of the  $\parallel$ hazards at the worksite, is responsible for the cited violation under well established occupational safety and health law.

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It is well settled that the knowledge, actual or constructive, of an employer's supervisory personnel will be imputed to the employer, unless the employer establishes substantial grounds for not doing so. Ormet Corp., 14 BNA OSHC 2134, 1991-93 CCH OSHD ¶29,254 (No. 85-531 1991).

The Board finds a violation as a matter of fact and law at Citation ||1, Item 1, confirms the classification of serious and approves a penalty in the amount of \$2,400.00.

It is the decision of the NEVADA OCCUPATIONAL SAFETY AND HEALTH REVIEW BOARD that a violation of Nevada Revised Statutes did occur at Citation 1, Item 1, 29 CFR 1926.602(b)(4)(i), the Serious classification confirmed and the penalty imposed in the amount of TWO THOUSAND FOUR HUNDRED DOLLARS (\$2,400.00).

The Board directs counsel for the complainant, CHIEF ADMINISTRATIVE OFFICER OF THE OCCUPATIONAL SAFETY AND HEALTH ENFORCEMENT SECTION, 26 DIVISION OF INDUSTRIAL RELATIONS to prepare and submit proposed Findings 27 of Fact and Conclusions of Law to the **NEVADA OCCUPATIONAL SAFETY AND** 28 | HEALTH REVIEW BOARD and serve copies on opposing counsel within twenty

(20) days from date of decision. After five (5) days time for filing any objection, the final Findings of Fact and Conclusions of Law shall be submitted to the NEVADA OCCUPATIONAL SAFETY AND HEALTH REVIEW BOARD by prevailing counsel. Service of the Findings of Fact and Conclusions of Law signed by the Chairman of the NEVADA OCCUPATIONAL SAFETY AND HEALTH REVIEW BOARD shall constitute the Final Order of the BOARD. DATED: This 21st day of August 2015. NEVADA OCCUPATIONAL SAFETY AND HEALTH REVIEW BOARD /s/ JOE ADAMS, Chairman